## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

 Washington, D.C. 20549
## Form 10-Q

(Mark one)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 1997.
OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 1-13796
Gray Communications Systems, Inc.
(Exact name of registrant as specified in its charter)

Georgia
(State or other jurisdiction of incorporation or organization)

58-0285030
(I.R.S. Employer Identification Number)

126 N. Washington St., Albany, Georgia 31701
(Address of principal executive offices) (Zip code)
(912) 888-9390
(Registrant's telephone number, including area code)
Not Applicable
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES X NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

Class A Common Stock, (No Par Value)

4,524,445 shares as of November 7, 1997

## Class B Common Stock, (No Par Value)

3,345,970 shares as of November 7, 1997

| PART I. | FINANCIAL INFORMATION |
| :--- | :--- |
| Item 1. | Financial Statements <br> Condensed consolidated balance sheets (unaudited) - September 30, 1997 <br> and December 31, 1996 |
| Condensed consolidated statements of operations (unaudited) <br> Three months ended September 30, 1997 and 1996; Nine months <br> ended September 30, 1997 and 1996 |  |
| Condensed consolidated statement of stockholders' equity <br> (unaudited) Nine months ended September 30,1997 |  |
| Item 2.Condensed consolidated statements of cash flows (unaudited) <br> Nine months ended September 30, 1997 and 1996 |  |
| PART II.Notes to condensed consolidated financial statements (unaudited) - <br> September 30,1997Management's Discussion and Analysis of Financial Condition <br> and Results of Operations |  |
| OTHER INFORMATION |  |
| Exhibits and Reports on Form 8-K |  |

SIGNATURES

GRAY COMMUNICATIONS SYSTEMS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

ASSETS
CURRENT ASSETS
Cash and cash equivalents for doubtful accounts of \$1,148,000 and \$1,450,000, respectively
Recoverable income taxes
Inventories
Current portion of program broadcast rights
other current assets
Total current assets
PROPERTY AND EQUIPMENT
Less allowance for depreciation

OTHER ASSETS
Deferred acquisition costs (Note B)
Deferred loan costs (Note B)
Goodwill and other intangibles (Note B) Other


GRAY COMMUNICATIONS SYSTEMS, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)(continued)

|  | $\begin{gathered} \text { September } 30, \\ 1997 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: |
| CURRENT LIABILITIES |  |  |
| Trade accounts payable (includes \$1,000,000 payable to Bull Run Corporation at September |  |  |
| 30, 1997 and December 31, 1996) | \$3,416,991 | \$6, 043, 062 |
| Accrued expenses | 6,446,967 | 8,212,555 |
| Accrued interest | 8,819,389 | 4,858,775 |
| Current portion of program broadcast obligations | 3,933,177 | 2,862,434 |
| Deferred revenue | 1,810,567 | 1,764,509 |
| Current portion of long-term debt | 351,747 | 140, 000 |
| Total current liabilities | 24,778,838 | 23,881,335 |
| LONG-TERM DEBT (Notes B and D) | 221,131,553 | 173,228,049 |
| NON-CURRENT LIABILITIES | 8,134,784 | 6,328,942 |
| STOCKHOLDERS' EQUITY (Notes B and D) |  |  |
| Serial Preferred Stock, no par value; authorized 20,000,000 shares; issued 2,060 and 2,000 shares, (\$20,600,000 and |  |  |
| \$20,000,000 aggregate liquidation value, respectively) | 20,600, 000 | 20,000,000 |
| Class A Common Stock, no par value; authorized 15,000,000 shares; issued 5,307,716 and $5,155,331$ shares, respectively | 10,296,033 | 7,994,235 |
| Class B Common Stock, no par value; authorized 15,000,000 shares; issued 3,515,364 |  |  |
| and 3,500,000 shares, respectively | 66,360, 082 | 66,065,762 |
| Retained earnings | 7,575,284 | 10,543,940 |
|  | 104,831,399 | 104,603,937 |
| Treasury stock at cost: |  |  |
| Class A Common Stock, 787,571 and |  |  |
| 663,180 shares, respectively | $(9,124,287)$ | $(6,638,284)$ |
| Class B Common Stock, 170,929 and |  |  |
| 172,300 shares, respectively | $(2,718,312)$ | $(2,740,137)$ |
|  | 92,988,800 | 95,225,516 |
|  | \$347, 033, 975 | \$298,663, 842 |

See notes to condensed consolidated financial statements.


AVERAGE OUTSTANDING COMMON SHARES
Primary
Fully diluted
PRIMARY EARNINGS (LOSS) PER SHARE
Income (loss) before extraordinary charge available to common stockholders
Extraordinary charge
Net income (loss) available to common stockholders

FULLY DILUTED EARNINGS (LOSS) PER SHARE
Income (loss) before extraordinary charge
available to common stockholders
Extraordinary charge
Net income (loss) available to common stockholders

Three Months Ended September 30,

19971996

| \$ 17,969,694 | \$ 11,138,477 |
| :---: | :---: |
| 6,278,540 | 5,560,098 |
| 1,736,158 | -0 |
| 25,984,392 | 16,698,575 |
| 10,869,586 | 6,962,763 |
| 5,311,999 | 4,220,553 |
| 965,497 | -0 |
| 716,736 | 863,479 |
| 3,849,777 | 1,511, 081 |
| -0- | 760,000 |
| 21,713,595 | 14,317,876 |
| 4,270,797 | 2,380,699 |
| 13,455 | 5,608,537 |
| 4,284,252 | 7,989,236 |
| 5,728,331 | 2,212,700 |
| $(1,444,079)$ | 5,776,536 |
| $(281,500)$ | 2,830,000 |
| $(1,162,579)$ | 2,946,536 |


| -0- | 3,158,960 |
| :---: | :---: |
| $(1,162,579)$ | $(212,424)$ |
| 350,690 | 26,849 |
| \$ (1,513, 269) | \$ (239, 273 ) |


| 7,836,688 | 4,734,574 |
| :---: | :---: |
| 7,836,688 | 4,734,574 |
| \$ (0.19) | \$ 0.62 |
| -0- | (0.67) |
| \$ (0.19) | \$ (0.05) |


| $\begin{gathered} \$(0.19) \\ -0- \end{gathered}$ | $\begin{gathered} \$ 0.62 \\ (0.67) \end{gathered}$ |
| :---: | :---: |
| \$ (0.19) | \$ (0.05) |

Nine Months Ended September 30,

1997
1996


| 7,872,466 | 4,772,212 |
| :---: | :---: |
| 7,872,466 | 4,796,449 |
| $\begin{gathered} \$(0.26) \\ -0- \end{gathered}$ | $\begin{array}{r} \$ 0.99 \\ (0.66) \end{array}$ |
| \$ (0.26) | \$ 0.33 |


| $\begin{gathered} \$(0.26) \\ -0- \end{gathered}$ | $\begin{gathered} \$ 0.99 \\ (0.66) \end{gathered}$ |
| :---: | :---: |
| \$ (0.26) | \$ 0.33 |

GRAY COMMUNICATIONS SYSTEMS, INC.
CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY (unaudited)



GRAY COMMUNICATIONS SYSTEMS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

NG ACTIVITIES
Net Income (loss)
Items which did not use (provide) cash:
Depreciation
Amortization of intangible assets
Amortization of deferred loan costs
Amortization of program broadcast rights
Amortization of original issue discount on $8 \%$
subordinated note
Amortization of deferred interest rate swap settlement liability
Write-off of loan acquisition costs from
early extinguishment of debt
Gain on disposition of television station
Payments for program broadcast rights
Compensation paid in Class A Common Stock
Supplemental employee benefits
Class A common stock contributed to 401(k) Plan
Class B common stock contributed to 401(k) Plan
Deferred income taxes
Loss on disposal of assets
Changes in operating assets and liabilities:
Receivables, inventories and other current assets
Accounts payable and other current liabilities

NET CASH PROVIDED BY OPERATING ACTIVITIES
INVESTING ACTIVITIES
Acquisition of television businesses
Disposition of television business
Acquisition of satellite uplink business
Purchases of property and equipment
Deferred acquisition costs
Payments on purchase liabilities
Proceeds from asset sales
Other

| Nine Months Ended September 30, |  |
| :---: | :---: |
| 1997 | 1996 |
| \$ (1, 001, 802 ) | \$ 1,589, 271 |
| 5,776,756 | 2,463,335 |
| 4,833,265 | 1,948,470 |
| 813,340 | -0- |
| 2,510,305 | 1,924,653 |
| -0- | 216,667 |
| $(191,055)$ | -0- |
| -0- | 1,818,840 |
| -0- | $(5,673,193)$ |
| $(2,897,498)$ | $(1,988,435)$ |
| -0- | 880,000 |
| $(146,910)$ | $(282,675)$ |
| -0- | 207,492 |
| 316,145 | -0- |
| 1,681, 000 | $(460,501)$ |
| 14,766 | 191,338 |
| $(1,728,005)$ | 552,015 |
| 619,133 | $(1,399,350)$ |
| 10,599,440 | 1,987,927 |
| $(41,130,557)$ | ( $210,727,757)$ |
| -0- | 9,482,568 |
| $(4,127,530)$ | -0- |
| $(7,600,897)$ | $(1,627,576)$ |
| $(219,652)$ | -0- |
| $(322,693)$ | $(206,112)$ |
| 7,814 | 116, 222 |
| $(328,233)$ | $(55,641)$ |
| $(53,721,748)$ | $(203,018,296)$ |

GRAY COMMUNICATIONS SYSTEMS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)(continued)

| Nine Months Ended September 30, |  |
| :---: | :---: |
| 1997 | 1996 |

## $(470,608)$

(600, 000)
$1,101,798$
$(3,455,476)$
523,917

| -0- | 66,572,996 |
| :---: | :---: |
| -0- | 10,000,000 |
| -0- | 215,000 |
| 56,950,000 | 232,678,310 |
| $(9,706,204)$ | $(100,285,486)$ |
| $(510,008)$ | $(3,334,479)$ |
| 43, 833,419 | 206,043,308 |


| 711,111 |
| :---: |
| $1,051,044$ |
| --------- |
| $\$ 1,762,155$ |

5, 012,939
559,991
\$ 5,572,930

## NOTE A--BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements of Gray Communications Systems, Inc. (the "Company") have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine month period ended September 30,1997 are not necessarily indicative of the results that may be expected for the year ending December 31, 1997. For further information, refer to the consolidated financial statements and footnotes thereto included in the company's annual report on Form 10-K for the year ended December 31, 1996.

In February 1997, the Financial Accounting Standards Board issued Statement No. 128, Earnings Per Share, which is required to be adopted by December 31, 1997. At that time, the Company will be required to change the method currently used to compute earnings per share and to restate all prior periods. Under the new requirements for calculating primary earnings per share, the dilutive effect of stock options will be excluded. The impact of Statement 128 on the calculation of primary and fully diluted earnings per share for the third quarter and nine month period ended September 30, 1997 and 1996 would not be material.

Certain amounts in the accompanying unaudited condensed consolidated financial statements have been reclassified to conform to the 1997 format.

## NOTE B--BUSINESS ACQUISITIONS

The Company's acquisitions have been accounted for under the purchase method of accounting. Under the purchase method of accounting, the results of operations of the acquired businesses are included in the accompanying unaudited condensed consolidated financial statements as of their respective acquisition dates. The assets and liabilities of acquired businesses are included based on an allocation of the purchase price.

## Recent Acquisitions

On August 1, 1997, the Company purchased the assets of WITN-TV
("WITN"). The purchase price of approximately $\$ 41.4$ million consisted of $\$ 41.1$ million cash, $\$ 500,000$ in acquisition related costs, and approximately $\$ 400,000$ in liabilities which were assumed by the Company. Based on the preliminary allocation of the purchase price, the excess of the purchase price over the fair value of net tangible assets acquired was approximately $\$ 37.2$ million. The Company funded the costs of this acquisition through its Senior Credit facility (the "Senior Credit Facility"). WITN operates on Channel 7 and is the NBC affiliate in the Greenville-Washington-New Bern, North Carolina market. In connection with the purchase of the assets of WITN, the Company will pay Bull Run Corporation ("Bull Run"), a principal stockholder of the Company, a fee equal to $1 \%$ of the purchase price for services performed, of which $\$ 400,000$ was due and included in accounts payable at September 30, 1997.

On April 24, 1997, the Company acquired GulfLink Communications, Inc. ("GulfLink") of Baton Rouge, Louisiana. The operations include nine transportable satellite uplink trucks. The purchase price of approximately $\$ 5.1$ million included a cash payment and assumed liabilities but excluded expenses associated with the transaction. Based on the preliminary allocation of the purchase price, the excess of the purchase price over the fair value of net tangible assets acquired was approximately $\$ 3.5$ million. The Company funded the costs of this acquisition through its Senior Credit Facility. In connection with the purchase of the assets of GulfLink, the Company will pay Bull Run a fee equal to $1 \%$ of the purchase price for services performed, of which $\$ 50,000$ was due and included in accounts payable at September 30, 1997.

GRAY COMMUNICATIONS SYSTEMS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)
NOTE B--BUSINESS ACQUISITIONS (continued)

## 1996 Acquisitions

On September 30, 1996, the Company purchased from First American Media, Inc. substantially all of the assets used in the operation of two CBS-affiliated television stations, WCTV-TV ("WCTV") serving Tallahassee, Florida/Thomasville, Georgia and WKXT-TV ("WKXT") in Knoxville, Tennessee, as well as those assets used in the operation of a satellite uplink and production services business and a communications and paging business (the "First American Acquisition"). Subsequent to the First American Acquisition, the Company rebranded WKXT with the call letters WVLT ("WVLT") as a component of its strategy to promote the station's upgraded news product. The purchase price of approximately $\$ 183.9$ million consisted of $\$ 175.5$ million in cash, $\$ 1.8$ million in acquisition-related costs, and the assumption of approximately $\$ 6.6$ million of liabilities. Based on the allocation of the purchase price, the excess of the purchase price over the fair value of net tangible assets acquired was approximately $\$ 159.8$ million. The Company's Board of Directors has agreed to pay Bull Run a fee equal to $\$ 1.7$ million for services performed in connection with the First American Acquisition. At September 30,1997, $\$ 550,000$ of this fee remains payable and is included in accounts payable.

The First American Acquisition and the early retirement of the Company's existing bank credit facility and other senior indebtedness, were funded as follows: net proceeds of $\$ 66.1$ million from the sale of 3.5 million shares of the Company's Class B Common Stock; net proceeds of $\$ 155.2$ million from the sale of $\$ 160.0$ million principal amount of the Company's $105 / 8 \%$ Senior Subordinated Notes due 2006; $\$ 16.9$ million of borrowings under the Senior Credit Facility and $\$ 10.0$ million net proceeds from the sale of 1,000 shares of the Company's Series B Preferred Stock with warrants to purchase 500,000 shares of the Company's Class A Common Stock at $\$ 24$ per share. The shares of Series B Preferred Stock were issued to Bull Run and to J. Mack Robinson, Chairman of the Board of Bull Run and President and Chief Executive Officer of the Company, and certain of his affiliates. The Company obtained an opinion from an investment banker as to the fairness of the terms of the sale of such Series B Preferred Stock with warrants.

In connection with the First American Acquisition, the Federal Communications Commission (the "FCC") ordered the Company to apply for FCC approval to divest itself of WALB-TV ("WALB") in Albany, Georgia and WJHG-TV ("WJHG") in Panama City, Florida by March 31, 1997 to comply with regulations governing common ownership of television stations with overlapping service areas. The FCC is currently reexamining these regulations, and if it revises them in accordance with the interim policy it has adopted, divestiture of WJHG would not be required. Accordingly, the Company requested and in July of 1997 received an extension of the divestiture deadline with regard to WJHG conditioned upon the outcome of the rulemaking proceedings. It can not be determined when the FCC will complete its rulemaking on this subject. Also in July of 1997, the Company obtained FCC approval to transfer control of WALB to a trust with a view towards the trustee effecting i) a swap of WALB's assets for assets of one or more television stations of comparable value and with comparable broadcast cash flow in a transaction qualifying for deferred capital gains treatment under the "like-kind exchange" provision of Section 1031 of the Internal Revenue Code of 1986, or ii) a sale of such assets. Under the trust arrangement, the Company relinquished operating control of the station to a trustee while retaining the economic risks and benefits of ownership. If the trustee is required to effect a sale of WALB, the Company would incur a significant gain and related tax liability, the payment of which could have an adverse effect on the Company's ability to acquire comparable assets without incurring additional indebtedness. The FCC has allowed up to six months for the trustee to file an application seeking the agency's approval of a swap or sale. The approval process is expected to take between two and six months.

GRAY COMMUNICATIONS SYSTEMS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)

NOTE B--BUSINESS ACQUISITIONS (continued)
1996 Acquisitions (continued)
Condensed unaudited balance sheets of WALB and WJHG are as follows (in thousands):

|  | WALB |  |  |  | WJHG |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 1997 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 1996 \end{gathered}$ |  |  | mber 30, |  | $\begin{aligned} & \text { mber } 3 \\ & 1996 \end{aligned}$ |  |
|  | (Unaudited) |  |  |  | (Unaudited) |  |  |  |  |
| Current assets | \$ | 2,284 | \$ | 2,058 | \$ | 1,030 | \$ | 1,079 |  |
| Property and equipment |  | 1,397 |  | 1,579 |  | 834 |  | 981 |  |
| Other assets |  | 250 |  | 100 |  | 138 |  | 55 |  |
| Total assets | \$ | 3,931 | \$ | 3,737 | \$ | 2,002 | \$ | 2,115 |  |
| Current liabilities | \$ | 2,495 | \$ | 1,189 | \$ | 718 | \$ | 497 |  |
| Other liabilities |  | 238 |  | 242 |  | -0- |  | -0- |  |
| Stockholder's equity |  | 1,198 |  | 2,306 |  | 1,384 |  | 1,618 |  |
| Total liabilities and stockholder's equity | \$ | 3,931 | \$ | 3,737 | \$ | 2,102 | \$ | 2,115 |  |

Condensed unaudited income statement data for the three months and nine months ended September 30,1997 and 1996 for WALB are as follows (in thousands):

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, |  |  |  | 1997 September 30, 1996 |  |  |  |
|  | (Unaudited) |  |  |  | (Unaudited) |  |  |  |
| Broadcasting revenues | \$ | 2,512 | \$ | 2,541 | \$ | 7,443 | \$ | 7,639 |
| Expenses |  | 1,204 |  | 1,248 |  | 3,459 |  | 3,688 |
| Operating income |  | 1,308 |  | 1,293 |  | 3,984 |  | 3,951 |
| Other income (expense) |  | (3) |  | -0- |  | (3) |  | 9 |
| Income before income taxes | \$ | 1,305 | \$ | 1,293 | \$ | 3,981 | \$ | 3,960 |
| Net income | \$ | 809 | \$ | 802 | \$ | 2,469 | \$ | 2,456 |

Condensed unaudited income statement data for the three months and nine months ended September 30,1997 and 1996 for WJHG are as follows (in thousands):

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30,1997 |  |  |  | 1997 September 30, ${ }_{1996}$ |  |  |  |
|  | (Unaudited) |  |  |  | (Unaudited) |  |  |  |
| Broadcasting revenues | \$ | 1,236 | \$ | 1,362 | \$ | 3,677 | \$ | 3,771 |
| Expenses |  | 943 |  | 996 |  | 2,783 |  | 2,929 |
| Operating income |  | 293 |  | 366 |  | 894 |  | 842 |
| Other income |  | -0- |  | -0- |  | -0- |  | 16 |
| Income before income taxes | \$ | 293 | \$ | 366 | \$ | 894 | \$ | 858 |
| Net income | \$ | 181 | \$ | 227 | \$ | 553 | \$ | 532 |

NOTE B--BUSINESS ACQUISITIONS (continued)
1996 Acquisitions (continued)
On January 4, 1996, the Company purchased substantially all of the assets of WRDW-TV, a CBS television affiliate serving the Augusta, Georgia television market (the "Augusta Acquisition"). The purchase price of approximately $\$ 35.9$ million, excluding assumed liabilities of approximately $\$ 1.3$ million, was financed primarily through long-term borrowings. The assets acquired consisted of office equipment and broadcasting operations located in North Augusta, South Carolina. Based on the allocation of the purchase price, the excess of the purchase price over the fair value of net tangible assets acquired was approximately $\$ 32.5$ million. In connection with the Augusta Acquisition, the Company's Board of Directors approved the payment of a $\$ 360,000$ fee to Bull Run.

Funds for the Augusta Acquisition were obtained from the modification of the Company's existing bank debt on January 4, 1996 (the "Bank Loan") to a variable rate reducing revolving credit facility (the "Old Credit Facility") and the sale to Bull Run of an $8 \%$ subordinated note due January 3, 2005 in the principal amount of $\$ 10.0$ million (the " $8 \%$ Note"). In connection with the sale of the $8 \%$ Note, the Company also issued warrants to Bull Run to purchase 487,500 shares of Class A Common Stock at $\$ 17.88$ per share, 337,500 shares of which were vested at September 30,1997. The remainder vests in four annual installments of 37,500 shares each. Approximately $\$ 2.6$ million of the $\$ 10.0$ million of proceeds from the $8 \%$ Note was allocated to the warrants and increased Class A Common Stock. The Old Credit Facility provided for a credit line up to $\$ 54.2$ million. This transaction also required a modification of the interest rate of the Company's $\$ 25.0$ million senior secured note with an institutional investor (the "Senior Note") from 10.08\% to 10.7\%.

As part of the financing arrangements for the First American Acquisition, the Old Credit Facility and the Senior Note were retired and the Company issued to Bull Run, in exchange for the $8 \%$ Note, 1,000 shares of Series A Preferred Stock. The warrants issued with the $8 \%$ Note will vest in accordance with the schedule described above provided the Series A Preferred Stock remains outstanding. The Company recorded an extraordinary charge of $\$ 5.3$ million (\$3.2 million after taxes or $\$ 0.56$ per common share for the year ended December 31, 1996) in connection with the early retirement of the $\$ 25.0$ million Senior Note and the write-off of loan acquisition costs from the early extinguishment of debt.

The Company sold the assets of KTVE Inc. (the "KTVE Sale"), its NBC-affiliated television station, in Monroe, Louisiana/El Dorado, Arkansas to GOCOM Television of Ouachita, L.P. on August 20, 1996. Unaudited pro forma operating data for the three and nine months ended September 30, 1997 and 1996, are presented below and assumes that the Augusta Acquisition, the First American Acquisition, the WITN Acquisition, the GulfLink Acquisition and the KTVE Sale occurred on January 1, 1996. This unaudited pro forma operating data does not purport to represent the Company's actual results of operations had the Augusta Acquisition, the First American Acquisition, the WITN Acquisition, the GulfLink Acquisition and the KTVE Sale occurred on January 1, 1996, and should not serve as a forecast of the Company's operating results for any future periods. The pro forma adjustments are based solely upon certain assumptions that management believes are reasonable under the circumstances at this time.

GRAY COMMUNICATIONS SYSTEMS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)

NOTE B--BUSINESS ACQUISITIONS (continued)
1997 Unaudited Pro Forma Operating Data
Unaudited pro forma operating data for the three months and nine months ended September 30, 1997 are as follows (in thousands, except per common share data):

Nine Months Ended September 30, 1997

|  | Gray | GulfLink |  | WITN |  | Pro forma Adjustments |  | Adjusted Pro forma |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 74,244 | \$ | 1,000 | \$ | 4,551 | \$ | -0- | \$ 79,795 |
| \$ | (1, 002) | \$ | 74 | \$ | 146 | \$ | $(1,219)$ | \$ $(2,001)$ |

Earnings (loss) per share available to common stockholders:

| Primary | $\$$(0.26) <br> Fully diluted |
| :--- | :--- |
|  | $========$ |
|  | \$ $(0.26)$ |
| $==========$ |  |

$=========$

$$
\begin{gathered}
\$(0.39) \\
=========== \\
\$(0.39) \\
\text { \$ } \left.\begin{array}{c}
\$(=========
\end{array}\right)
\end{gathered}
$$

The pro forma results presented above include adjustments to reflect
(i) the incurrence of interest expense to fund the acquisitions of WITN and GulfLink, (ii) depreciation and amortization of assets acquired, (iii) the elimination of the corporate expense allocation for WITN and GulfLink and (iv) the income tax effect of such pro forma adjustments.

## GRAY COMMUNICATIONS SYSTEMS, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)

NOTE B--BUSINESS ACQUISITIONS (continued)
1996 Unaudited Pro Forma Operating Data
Unaudited pro forma operating data for the three months and nine months ended September 30,1996 are as follows (in thousands, except per common share data):


|  | Nine Months Ended September 30, 1996 |
| :--- | :--- | :--- | :--- |



The pro forma results presented above include adjustments to reflect (i) the incurrence of interest expense to fund the 1996 Acquisitions and the acqisitions of WITN and GulfLink, (ii) depreciation and amortization of assets acquired, (iii) the elimination of the corporate expense allocation net of additional accounting and administrative expenses for the First American Acquisition and the acquisition of WITN, (iv) increased pension expense for the First American Acquisition, and (v) the income tax effect of such pro forma adjustments.
Average outstanding shares used to calculate pro forma earnings per share data for 1996 include the 3.5 million Class B Common shares issued in connection with the First American Acquisition.

## NOTE C--STOCKHOLDERS' EQUITY

During 1996 a portion of the funds for the Augusta Acquisition were obtained from the $8 \%$ Note, which included the issuance of detachable warrants to Bull Run to purchase 487,500 shares of Class A Common Stock at

## NOTE C--STOCKHOLDERS' EQUITY (continued)

$\$ 17.88$ per share, 337,500 shares of which are currently vested, with the remainder vesting in four annual installments of 37,500 shares each.
Approximately $\$ 2.6$ million of the $\$ 10.0$ million of proceeds from the $8 \%$ Note was allocated to the warrants and increased Class A Common Stock. This allocation of the proceeds was based on an estimate of the relative fair values of the $8 \%$ Note and the warrants on the date of issuance. The Company amortized the original issue discount on a ratable basis in accordance with the original terms of the $8 \%$ Note through September 30, 1996. During the three and nine months ended September 30,1996, the Company recognized approximately \$72,000 and \$217,000, respectively in amortization costs for the $\$ 2.6$ million original issue discount. In September 1996, the Company exchanged the $8 \%$ Note with Bull Run for 1,000 shares of Series A Preferred Stock yielding $8 \%$. The warrants issued with the $8 \%$ Note will vest in accordance with their original schedule provided the Series A Preferred Stock remains outstanding.

As part of the financing for the First American Acquisition, the Company also issued 1,000 shares of Series B Preferred Stock, with warrants to purchase an aggregate of 500,000 shares of Class A Common Stock at an exercise price of $\$ 24.00$ per share. Of these warrants 300,000 vested upon issuance, with the remaining warrants vesting in five equal annual installments commencing on the first anniversary of the date of issuance. The shares of Series B Preferred Stock were issued to Bull Run and to J. Mack Robinson, Chairman of the Board of Bull Run and President and Chief Executive Officer of the Company, and certain of his affiliates. The Company obtained a written opinion from an investment banking firm as to the fairness of the terms of the sale of such Series B Preferred Stock and warrants.

On September 24, 1996, the Company issued 3.5 million shares of its Class B Common Stock at a price of $\$ 20.50$ per share in a public offering. The net proceeds from this issuance of Class B Common Stock were used in the financing of the First American Acquisition.

During the three months ended September 30,1997, the Company purchased 114,200 shares of Class $A$ Common stock at an average cost of $\$ 20.45$ per share During the nine months ended September 30,1997, the Company purchased 172,900 shares of Class A Common stock at an average cost of $\$ 19.99$ per share. The Company placed these shares in treasury. During the three months ended September 30, 1997, the Company issued 48,509 shares of Class A Common stock and 1,371 shares of Class B Common stock from treasury to fulfill obligations under its employee benefit plan and long-term incentive plan.

## NOTE D--LONG-TERM DEBT

On September 20, 1996, the Company sold $\$ 160.0$ million principal amount of the Company's 10 5/8\% Senior Subordinated Notes due 2006. The net proceeds of $\$ 155.2$ million from this offering, along with the net proceeds from (i) the KTVE Sale, (ii) the issuance of Class B Common Stock, (iii) the issuance of Series B Preferred Stock and (iv) borrowings under the Senior Credit Facility, were used in financing the First American Acquisition as well as the early retirement of the Company's Senior Note and the Old Credit Facility. Interest on the Senior Subordinated Notes is payable semi-annually on April 1 and October 1, commencing April 1, 1997.

In the quarter ended September 30, 1996, the Company recorded an extraordinary charge of $\$ 5.3$ million ( $\$ 3.2$ million after taxes or $\$ 0.56$ per share for the year ended December 31, 1996) in connection with the early retirement of the Senior Note and the write-off of unamortized loan acquisition costs of the Senior Note and the Old Credit Facility resulting from the early extinguishment of debt.

In September 1996, the Company entered into the $\$ 125.0$ million Senior Credit Facility with KeyBank National Association, NationsBank, N.A. (South), CIBC, Inc., CoreStates Bank, N.A., and the Bank of New York. The Senior Credit Facility included scheduled reductions in the $\$ 125.0$ million credit limit which commenced on March 31, 1997, interest rates based upon a spread over LIBOR and/or Prime, an unused commitment fee of $0.50 \%$ applied to available funds and a maturity date of June 30, 2003. Effective September 17, 1997, the Senior Credit Facility was modified to reinstate the original credit limit of $\$ 125.0$ million which had been reduced by the scheduled reductions. The modification also reduced the interest rate spread over LIBOR and/or

GRAY COMMUNICATIONS SYSTEMS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)

NOTE D--LONG-TERM DEBT (continued)
Prime and reduced the fee applied to available funds from $0.50 \%$ to $0.375 \%$. The modification also extended the maturity date from June 30, 2003 to June 30, 2004. The modification required a one-time fee of $\$ 250,000$. At September 30,1997, the Company had approximately $\$ 60.1$ million outstanding on the Senior Credit Facility and the interest rate was based on a spread over LIBOR of $1.75 \%$ and/or Prime.
Item 2. Management's Discussion and Analysis of Financial Condition
and Results of Operations and Results of Operations

Results of Operations of Gray Communications Systems, Inc.

Introduction
The following analysis of the financial condition and results of operations of Gray Communications Systems, Inc. (the "Company") should be read in conjunction with the Company's unaudited Condensed Consolidated Financial Statements and notes thereto included elsewhere herein.

The Company derives its revenues from its television broadcasting, publishing and paging operations. On August 1, 1997 the Company purchased substantially all of the assets of WITN-TV ("WITN"), the NBC affiliate in the Greenville-Washington-New Bern, North Carolina market (the "WITN Acquisition"). On April 24, 1997, the Company purchased GulfLink Communications, Inc. (the "GulfLink Acquisition"), which is in the transportable satellite uplink business, a business in which the Company was already engaged. In September 1996, the Company acquired substantially all of the assets of WKXT-TV, WCTV-TV, a satellite production and services business and a communications and paging business (the "First American Acquisition"). Subsequent to the First American Acquisition, the Company rebranded WKXT-TV with the call letters WVLT ("WVLT") as a component of its strategy to promote the station's upgraded news product. On January 4, 1996, the Company purchased substantially all of the assets of WRDW-TV (the "Augusta Acquisition"). The First American Acquisition and the Augusta Acquisition are collectively referred to as the "1996 Broadcasting Acquisitions." As a result of these acquisitions, the proportion of the Company's revenues derived from television broadcasting has increased significantly. The Company anticipates that the proportion of the Company's revenues derived from television broadcasting will increase further as a result of the acquisition of WITN and GulfLink Communications, Inc. As a result of the higher operating margins associated with the Company's television broadcasting operations, the profit contribution of these operations as a percentage of revenues, has exceeded, and is expected to continue to exceed, the profit contributions of the Company's publishing and paging operations. Set forth below, for the periods indicated, is certain information concerning the relative contributions of the Company's television broadcasting, publishing and paging operations.

Three Months Ended September 30,


Results of Operations of Gray Communications Systems, Inc. (continued)
Introduction (continued)

| 1997 |  |  | 1996 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | mount | Percent of Total |  | mount | Percent of Total |
| (dollars in thousands) |  |  |  |  |  |
| \$ | 51,738 | 69.7\% | \$ | 35,390 | 67.8\% |
|  | 13,430 | 79.7 |  | 10,911 | 83.6 |
| \$ | 17,585 | 23.7\% | \$ | 16,822 | 32.2\% |
|  | 2,382 | 14.1 |  | 2,136 | 16.4 |
| \$ | 4,921 | 6.6\% | \$ | -0- | -0-\% |
|  | 1,042 | 6.2 |  | -0- | -0- |

Television Broadcasting
Revenues
Operating income (1)
Publishing
Revenues
Operating income (1)
Paging
Revenues
Operating income (1)

- 0 -

1) Represents income before miscellaneous income (expense), allocation of corporate overhead, interest expense, income taxes and extraordinary charge.

The operating revenues of the Company's television stations are derived primarily from broadcast advertising revenues and, to a much lesser extent, from compensation paid by the networks to the stations for broadcasting network programming. The operating revenues of the Company's publishing operations are derived from retail advertising, circulation and classified revenue. Paging revenue is derived primarily from the leasing and sale of pagers.

In the Company's broadcasting operations, broadcast advertising is sold for placement either preceding or following a television station's network programming and within local and syndicated programming. Broadcast advertising is sold in time increments and is priced primarily on the basis of a program's popularity among the specific audience an advertiser desires to reach, as measured by Nielsen Media Research ("Nielsen"). In addition, broadcast advertising rates are affected by the number of advertisers competing for the available time, the size and demographic makeup of the market served by the station and the availability of alternative advertising media in the market area. Broadcast advertising rates are the highest during the most desirable viewing hours, with corresponding reductions during other hours. The ratings of a local station affiliated with a major network can be affected by ratings of network programming.

Most broadcast advertising contracts are short-term, and generally run only for a few weeks. Approximately $55.1 \%$ of the gross revenues of the Company's television stations for the three months and nine months ended September 30,1997, respectively, were generated from local advertising, which is sold primarily by a station's sales staff directly to local accounts, and the remainder represented primarily national advertising, which is sold by a station's national advertising sales representative. The stations generally pay commissions to advertising agencies on local, regional and national advertising. The stations also pay commissions to the national sales representative on national advertising.

Broadcast advertising revenues are generally highest in the second and fourth quarters each year, due in part to increases in consumer advertising in the spring and retail advertising in the period leading up to and including the holiday season. In addition, broadcast advertising revenues are generally higher during even

Results of Operations of Gray Communications Systems, Inc. (continued)
Introduction (continued)
numbered election years due to spending by political candidates, which spending typically is heaviest during the fourth quarter.

The Company's publishing operations' advertising contracts are generally entered into annually and provide for a commitment as to the volume of advertising to be purchased by an advertiser during the year. The publishing operations' advertising revenues are primarily generated from local advertising. As with the broadcasting operations, the publishing operations' revenues are generally highest in the second and fourth quarters of each year.

The Company's paging subscribers either own pagers, thereby paying solely for the use of the Company's paging services, or lease pagers, thereby paying a periodic charge for both the pagers and the paging services. Of the Company's pagers currently in service, approximately $75 \%$ are owned and maintained by subscribers with the remainder being leased. The terms of the lease contracts are month-to-month, three months, nine months or twelve months in duration. Paging revenues are generally equally distributed throughout the year.

The broadcasting operations' primary operating expenses are employee compensation, related benefits and programming costs. The publishing operations' primary operating expenses are employee compensation, related benefits and newsprint costs. The paging operations' primary operating expenses are employee compensation and telephone and other communications costs. In addition, the broadcasting, publishing and paging operations incur overhead expenses, such as maintenance, supplies, insurance, rent and utilities. A large portion of the operating expenses of the broadcasting, publishing and paging operations is fixed, although the Company has experienced significant variability in its newsprint costs in recent years.

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Media Cash Flow
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The following table sets forth certain operating data for the broadcast, publishing and paging operations for the three months and nine months ended September 30,1997 and 1996:

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 |  | 1996 |  | 1997 |  | 1996 |  |
|  | (in thousands) |  |  |  |  |  |  |  |
| Operating income | \$ | 4,271 |  | 2,381 | \$ | 14,731 | \$ | 9,692 |
| Add: |  |  |  |  |  |  |  |  |
| Amortization of program license |  |  |  |  |  |  |  |  |
| rights |  | 891 |  | 645 |  | 2,510 |  | 1,925 |
| Depreciation and amortization |  | 3,850 |  | 1,511 |  | 10,610 |  | 4,412 |
| Corporate overhead |  | 717 |  | 864 |  | 2, 091 |  | 2,434 |
| Non-cash compensation and contributions to the Company's | Non-cash compensation and |  |  |  |  |  |  |  |
| 401(k) plan, paid in common stock |  | 94 |  | 825 |  | 304 |  | 1,077 |
| Less: |  |  |  |  |  |  |  |  |
| Payments for program license |  |  |  |  |  |  |  |  |
| liabilities |  | $(1,067)$ |  | (679) |  | $(2,897)$ |  | $(1,989)$ |
| Media Cash Flow (1) | \$ | 8,756 | \$ | 5,547 | \$ | 27,349 | \$ | 17,551 |

Results of Operations of Gray Communications Systems, Inc. (continued)
Media Cash Flow (continued)
(1) Of Media Cash Flow for the three months ended September 30,1997 and 1996, $\$ 7.0$ million and $\$ 4.2$ million, respectively, was attributable to the Company's broadcasting operations; \$984, 000 and $\$ 1.4$ million, respectively, was attributable to the Company's publishing operations; and $\$ 778,000$ and \$-0-, respectively, was attributable to the Company's paging operations. Of Media Cash Flow for the nine months ended September 30,1997 and 1996, $\$ 21.4$ million and $\$ 14.1$ million, respectively, was attributable to the Company's broadcasting operations; $\$ 3.8$ million and $\$ 3.5$ million, respectively, was attributable to the Company's publishing operations; and $\$ 2.1 \mathrm{million}$ and \$-0-, respectively was attributable to the Company's paging operations.
"Media Cash Flow" is defined as operating income, plus depreciation and amortization (including amortization of program license rights), non-cash compensation and corporate overhead, less payments for program license liabilities. The Company has included Media Cash Flow data because such data are commonly used as a measure of performance for media companies and are also used by investors to measure a company's ability to service debt. Media Cash Flow is not, and should not be used as, an indicator or alternative to operating income, net income or cash flow as reflected in the Company's unaudited Condensed Consolidated Financial Statements, and is not a measure of financial performance under generally accepted accounting principles and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with generally accepted accounting principles.

Since 1994, the Company has completed several broadcasting and
publishing acquisitions and a broadcasting disposition. The financial results of the Company reflect significant increases between the three month and nine month periods ended September 30,1997 and 1996 in substantially all line items. The principal reason for these increases was the completion by the Company of the First American Acquisition on September 30, 1996. The purchase price for the First American Acquisition was approximately $\$ 183.9$ million, of which, $\$ 175.5$ million was cash, $\$ 1.8$ million was in the form of acquisition-related costs, and approximately $\$ 6.6$ million resulted from assumed liabilities. The Company sold the assets of KTVE Inc. (the "KTVE Sale"), its NBC-affiliated television station, in Monroe, Louisiana/El Dorado, Arkansas on August 20, 1996. The sales price included $\$ 9.5$ million in cash plus the amount of the accounts receivable on the date of closing (approximately \$829,000).

Cash flow provided by (used in) operating, investing and financing activities
The following table sets forth certain cash flow data for the Company for the nine months ended September 30,1997 and 1996.

|  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
| 1997 |  |  | 1996 |
| (in thousands) |  |  |  |
| \$ | 10,599 | \$ | 1,988 |
|  | $(53,721)$ |  | ( 203, 018 ) |
|  | 43,833 |  | 206, 043 |

Results of Operations of Gray Communications Systems, Inc. (continued)
Broadcasting, Publishing and Paging Revenues
Set forth below are the principal types of broadcasting, publishing and paging revenues earned by the Company's broadcasting, publishing and paging operations for the periods indicated and the percentage contribution of each to the Company's total revenues:


## Broadcasting

Net revenues
Local
National
Network compensation
Political
Production and other

| \$ | 10,165 | 39.1\% |
| :---: | :---: | :---: |
|  | 5,156 | 19.8 |
|  | 1,362 | 5.2 |
|  | (109) | (0.4) |
|  | 1,396 | 5.4 |
| \$ | 17,970 | 69.1\% |


| \$ | 5,906 | 35.4\% |
| :---: | :---: | :---: |
|  | 3,183 | 19.1 |
|  | 770 | 4.6 |
|  | 907 | 5.4 |
|  | 373 | 2.2 |
|  | 11,139 | 66.7\% |

Publishing
Net revenues
Retail advertising
Classified

| \$ | 2,885 | 11.1\% |
| :---: | :---: | :---: |
|  | 1,967 | 7.6 |
|  | 1,306 | 5.0 |
|  | 121 | 0.5 |
| \$ | 6,279 | 24.2\% |


| \$ | 2,604 | 15.6\% |
| :---: | :---: | :---: |
|  | 1,601 | 9.6 |
|  | 1,034 | 6.2 |
|  | 321 | 1.9 |
| \$ | 5,560 | 33.3\% |

Paging
Net revenues:
Paging lease and service Other

| \$ | $\begin{array}{r} 1,743 \\ (8) \end{array}$ | $\begin{aligned} & 6.7 \% \\ & (0.0) \end{aligned}$ | \$ | $\begin{aligned} & -0- \\ & -0- \end{aligned}$ | $\begin{aligned} & -0-\% \\ & -0- \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,735 | 6.7\% | \$ | -0- | -0-\% |
| \$ | 25,984 | 100.0\% |  | 699 | 100.0\% |


| 1997 |  | 1996 |  |
| :---: | :---: | :---: | :---: |
| Amount | Percent of Total | Amount | Percent of Total |

Broadcasting
Net revenues:
Local
National
Network compensation
Political
Production and other

Publishing
Net revenues:
Retail advertising
Classified
Circulation
Other

| \$ | 29,081 |
| :---: | :---: |
|  | 15,387 |
|  | 3,643 |
|  | 44 |
|  | 3,583 |
| \$ | 51,738 |


| 39.2\% |
| :---: |
| 20.7 |
| 4.9 |
| 0.1 |
| 4.8 |
| 69.7\% |


| \$ 19,651 |
| :---: |
| 10,151 |
| 2,531 |
| 1,693 |
| 1,364 |
| \$ 35, 390 |


| 37.6\% |
| :---: |
| 19.5 |
| 4.9 |
| 3.2 |
| 2.6 |
| 67.8\% |
|  |
| 15.1\% |
| 8.9 |
| 6.2 |
| 2.0 |
| 32.2\% |

Paging
Net revenues
Paging lease and service other

| \$ | $\begin{gathered} 5,003 \\ (82) \end{gathered}$ |
| :---: | :---: |
| \$ | 4,921 |
| \$ | 74,244 |

$6.7 \%$
$(0.1)$
$================$
$6.6 \%$
$100.0 \%$


| -0-\% |
| :---: |
| -0- |
| -0-\% |
| 100.0\% |

Three Months Ended September 30,1997 compared to Three Months Ended September 30, 1996

Revenues. Total revenues for the three months ended September 30,1997 increased $\$ 9.3$ million, or $55.6 \%$, over the same period of the prior year, from $\$ 16.7$ million to $\$ 26.0$ million. This increase was attributable to the net effect of (i) increased revenues resulting from the First American Acquisition, WITN Acquisition and the GulfLink Acquisition, (ii) increased publishing revenues and (iii) decreased revenues resulting from the KTVE Sale. The First American Acquisition, the WITN Acquisition and the GulfLink Acquisition accounted for $\$ 7.3$ million, $\$ 1.3$ million and $\$ 450,000$, respectively, of the revenue increase.

Broadcast net revenues increased $\$ 6.9$ million, or $61.3 \%$, over the same period of the prior year, from $\$ 11.1$ million to $\$ 18.0$ million. The First American Acquisition, the WITN Acquisition and the GulfLink Acquisition accounted for $\$ 5.6$ million, $\$ 1.3$ million and $\$ 450,000$, respectively, of the broadcast net revenue increase. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, broadcast net revenues for the First American Acquisition for the three months ended September 30,1997 decreased $\$ 230,000$, or $4.0 \%$, when compared to the same period of the prior year from $\$ 5.8$ million to $\$ 5.6$ million. On a pro forma basis, assuming that the acquisition of WITN had been effective on January 1, 1996, broadcast net revenues for WITN for the three months ended September 30, 1997, decreased $\$ 300,000$, or $12.1 \%$, when compared to the same period of the prior year from $\$ 2.2$ million to $\$ 1.9$ million. The KTVE Sale resulted in a decrease in broadcast net revenues of $\$ 700,000$. Broadcast net revenues, excluding the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition and the operating results of KTVE, remained constant when compared to the prior year.

Three Months Ended September 30,1997 compared to Three Months Ended September 30,1996 (continued)

Publishing revenues increased \$720,000, or $12.9 \%$, over the same period of the prior year, from $\$ 5.6$ million to $\$ 6.3$ million. The increase in revenues was due primarily to an increase in retail, classified and circulation revenue of $\$ 280,000$, 370,000 and $\$ 270,000$, respectively, offset by a decrease in other revenue of $\$ 200,000$

Paging revenue increased $\$ 1.7$ million due to the First American Acquisition. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, paging revenue for the three months ended September 30,1997 increased $\$ 440,000$, or $33.8 \%$, over the same period of the prior year from $\$ 1.3$ million to $\$ 1.7$ million. The increase was attributable primarily to an increase in the number of pagers in service. The Company had approximately 62,000 pagers and 47,000 pagers in service at September 30,1997 and 1996, respectively.

Operating expenses. Operating expenses for the three months ended September 30,1997 increased $\$ 7.4$ million, or $51.7 \%$, over the same period of the prior year, from $\$ 14.3$ million to $\$ 21.7$ million, due primarily to the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition, partially offset by the KTVE Sale. The First American Acquisition, the WITN Acquisition and the GulfLink Acquisition accounted for $\$ 4.3$ million, $\$ 700,000$ and $\$ 500,000$ (exclusive of depreciation and amortization), respectively, of the operating expense increase.

Broadcast expenses increased $\$ 3.9$ million, or $56.1 \%$, over the three months ended September 30,1996, from $\$ 7.0$ million to $\$ 10.9$ million. The increase was attributable primarily to the First American Acquisition, the WITN Acquisition and GulfLink Acquisition partially offset by the KTVE Sale. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, broadcast expenses for the First American Acquisition for the three months ended September 30,1997 decreased $\$ 600,000$, or $14.6 \%$, over the three months ended September 30,1996 from $\$ 3.9$ million to $\$ 3.3$ million. On a pro forma basis, assuming that the acquisition of WITN had been effective on January 1996, broadcast expenses for WITN for the three months ended September 30, 1997, decreased $\$ 100,000$, or $7.0 \%$, when compared to the same period of the prior year from $\$ 1.2$ million to $\$ 1.1$ million. The KTVE Sale resulted in a decrease in broadcast expenses of $\$ 500,000$. Broadcast expenses, excluding the results of the First American Acquisition, the GulfLink Acquisition and the KTVE Sale, decreased \$200,000, or $2.6 \%$.

Publishing expenses for the three months ended September 30, 1997 increased $\$ 1.1$ million, or $25.9 \%$, from the same period of the prior year, from $\$ 4.2$ million to $\$ 5.3$ million. This increase resulted primarily from an increase in expenses associated with an expansion of the news product at one of the Company's properties partially offset by a decrease in work force related costs and improved newsprint pricing. Average newsprint costs decreased approximately $9.0 \%$ while newsprint consumption increased approximately $36 \%$.

Paging expenses increased $\$ 1.0$ million due to the First American Acquisition. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, paging expenses for the three months ended September 30,1997 remained relatively constant at approximately $\$ 950,000$.

Corporate and administrative expenses for the three months ended September 30,1997 decreased $\$ 150,000$, or $16.9 \%$, over the same period of the prior year, from $\$ 863,000$ to $\$ 717,000$. This decrease was attributable primarily to a reduction of compensation expense at the corporate level.

Depreciation of property and equipment and amortization of intangible assets was $\$ 3.9$ million for the three months ended September 30,1997, as compared to $\$ 1.5$ million for the same period of the prior year, an increase of $\$ 2.4$ million, or 154.8\%. This increase was primarily the result of higher depreciation and amortization costs related to the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition.

Interest expense. Interest expense increased $\$ 3.5$ million, or $158.9 \%$, from $\$ 2.2$ million for the three months ended September 30,1996 to $\$ 5.7$ million for the three months ended September 30,1997. This increase was attributable primarily to increased levels of debt resulting from the financing of the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition.

Three Months Ended September 30, 1997 compared to Three Months Ended September 30,1996 (continued)

Net loss. Net loss available to common stockholders of the Company was $\$ 1.5$ million for the three months ended September 30,1997, as compared with net loss of $\$ 240,000$ for the same period of the prior year, an increase of $\$ 1.3$ million.

Nine Months Ended September 30, 1997 compared to Nine Months Ended September 30,1996

Revenues. Total revenues for the nine months ended September 30,1997 increased $\$ 22.0$ million, or $42.2 \%$, over the same period of the prior year, from $\$ 52.2$ million to $\$ 74.2$ million. This increase was attributable to the net effect of (i) increased revenues resulting from the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition, (ii) increased publishing revenues, (iii) increased broadcasting revenues (excluding the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition) and (iv) decreased revenues resulting from the KTVE Sale. The First American Acquisition, the WITN Acquisition and the GulfLink Acquisition accounted for $\$ 21.8$ million, $\$ 1.3$ million and $\$ 800,000$, respectively, of the revenue increase.

Broadcast net revenues increased \$16.3 million, or $46.2 \%$, over the same period of the prior year, from $\$ 35.4$ million to $\$ 51.7$ million. The First American Acquisition, the WITN Acquisition and the GulfLink Acquisition accounted for $\$ 16.9$ million, $\$ 1.3$ million and $\$ 800,000$, respectively, of the broadcast net revenue increase. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, broadcast net revenues for the First American Acquisition for the nine months ended September 30,1997 and 1996 would have decreased $\$ 250,000$, or $1.4 \%$ from $\$ 17.2$ million to $\$ 16.9$ million. On a pro forma basis, assuming that the acquisition of WITN had been effective on January 1, 1996, broadcast net revenues for WITN for the nine months ended September 30, 1997 decreased \$300,000 or 3.9\%, when compared to the same period of the prior year from $\$ 6.1$ million to $\$ 5.8$ million. The KTVE Sale resulted in an decrease in broadcast net revenues of $\$ 3.0$ million. Broadcast net revenues, excluding the First American Acquisition, the WITN Acquisition the GulfLink Acquisition and the operating results of KTVE, increased $\$ 300,000$, or $1.0 \%$ from $\$ 32.4$ million to $\$ 32.7$ million. The increase was due primarily to increased local and national advertising revenue of $\$ 1.3$ million and $\$ 400,000$, respectively, partially offset by decreases in political advertising spending of $\$ 1.5$ million.

Publishing revenues as compared to the same period of the prior year increased $\$ 760,000$, or $4.5 \%$, from $\$ 16.8$ million to $\$ 17.6$ million. The increase was due to increased retail, classified and circulation revenue of $\$ 400,000$, 800,000 and 300,000 , respectively, offset by a decrease in other revenue of \$700, 000 .

Paging revenue increased $\$ 4.9$ million due to the First American Acquisition. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, paging revenue for the nine months ended September 30,1997 increased $\$ 880,000$, or $21.8 \%$, over the same period of the prior year from $\$ 4.0$ million to $\$ 4.9$ million. The increase was attributable primarily to an increase in the number of pagers in service. The Company had approximately 62,000 pagers and 47,000 pagers in service at September 30,1997 and 1996, respectively.

Operating expenses. Operating expenses for the nine months ended September 30,1997 increased $\$ 17.0$ million, or $40.0 \%$, over the same period of the prior year, from $\$ 42.5$ million to $\$ 59.5$ million, due primarily to the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition, partially offset by the KTVE Sale. The First American Acquisition, the WITN Acquisition and the GulfLink Acquisition accounted for $\$ 12.6$ million, $\$ 700,000$ and $\$ 750,000$ (exclusive of depreciation and amortization), respectively, of the operating expense increase.

Broadcast expenses increased $\$ 8.8$ million, or $41.1 \%$, over the nine months ended September 30,1996, from $\$ 21.4$ million to $\$ 30.2$ million. The increase was attributable primarily to the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition partially offset by the KTVE Sale. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, broadcast expenses for the First American Acquisition for the nine months ended September 30,1997 increased \$500,000, or $5.03 \%$, over the nine months ended September 30,1996 from $\$ 9.3$ million to $\$ 9.8$ million. On a pro forma basis, assuming that the acquisition of WITN had been effective on January 1 , 1996 broadcast expense for WITN for the three months ended September 30, 1997 decreased $\$ 100,000$, or $2.5 \%$ from $\$ 3.5$ million to $\$ 3.4$ million. The KTVE Sale resulted in a decrease in broadcast expenses of $\$ 2.2$ million. Broadcast expenses, excluding the results of the First American Acquisition, the WITN

Nine Months Ended September 30, 1997 compared to Nine Months Ended September 30,1996 (continued)

Acquisition, the GulfLink Acquisition and the KTVE Sale, decreased \$300,000, or 1.7\%.

Publishing expenses for the nine months ended September 30,1997 increased $\$ 400,000$, or $3.2 \%$, from the same period of the prior year, from $\$ 13.4$ million to $\$ 13.8$ million. This increase resulted primarily from an increase in expenses associated with an expansion of the news product at one of the Company's properties partially offset by a decrease in work force related costs, improved newsprint pricing, and restructuring of the advertising publications. Average newsprint costs decreased approximately $20.0 \%$ while newsprint consumption increased approximately $16.0 \%$.

Paging expenses increased $\$ 2.8$ million due to the First American Acquisition. On a pro forma basis, assuming the First American Acquisition had been effective on January 1, 1996, paging expenses for the nine months ended September 30,1997 remained relatively constant at approximately $\$ 2.8$ million.

Corporate and administrative expenses for the nine months ended September 30,1997 decreased $\$ 300,000$, or $14.1 \%$, over the same period of the prior year, from $\$ 2.4$ million to $\$ 2.1$ million. This decrease was attributable primarily to a reduction of compensation expense at the corporate level.

Depreciation of property and equipment and amortization of intangible assets was $\$ 10.6$ million for the nine months ended September 30,1997, as compared to $\$ 4.4$ million for the same period of the prior year, an increase of $\$ 6.2$ million, or $140.5 \%$. This increase was primarily the result of higher depreciation and amortization costs related to the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition.

Interest expense. Interest expense increased $\$ 9.1$ million, or $137.1 \%$, from $\$ 6.7$ million for the nine months ended September 30,1996 to $\$ 15.8$ million for the nine months ended September 30,1997. This increase was attributable primarily to increased levels of debt resulting from the financing of the First American Acquisition, the WITN Acquisition and the GulfLink Acquisition.

Net income (loss). Net loss available to common stockholders of the Company was $\$ 2.1$ million for the nine months ended September 30,1997, as compared with a net income of $\$ 1.6$ million for the same period of the prior year, a decrease of $\$ 3.7$ million.

## Liquidity and Capital Resources

The Company's working capital (deficiency) was $\$ 4.4$ million and (\$342,000) at September 30, 1997 and December 31, 1996, respectively. The Company's cash provided from operations was $\$ 10.6$ million and $\$ 2.0$ million for the nine months ended September 30,1997 and 1996 , respectively. Management believes that current cash balances, cash flows from operations and the available funds under its Senior Credit Facility will be adequate to provide for the Company's capital expenditures, debt service, cash dividends and working capital requirements for the forseeable future. The Senior Credit Facility contains certain restrictive provisions, which, among other things, limit capital expenditures and additional indebtedness and require minimum levels of cash flows. Additionally, the effective interest rate of the Senior Credit Facility can be changed based upon the Company's maintenance of certain operating ratios as defined in the Senior Credit Facility, not to exceed the lender's prime rate plus $0.5 \%$ or LIBOR plus 2.25\%. The Senior Credit Facility contains restrictive provisions similar to the provisions of the Company's 10 $5 / 8 \%$ Senior Subordinated Notes due 2006. The amount borrowed by the Company and the amount available to the Company under the Senior Credit Facility at September 30,1997 was $\$ 60.1$ million and $\$ 64.9$ million, respectively.

The Company's cash used in investing activities was $\$ 53.7$ million and $\$ 203.0$ million for the nine months ended September 30,1997 and 1996, respectively. The decreased usage of $\$ 149.3$ million from 1996 to 1997 was primarily due to the First American Acquisition and the Augusta Acquisition in 1996 partially offset by the WITN Acquisition, the GulfLink Acquisition and increased capital expenditures in 1997.

## Liquidity and Capital Resources (continued)

The Company's cash provided by financing activities was $\$ 43.8$ million and \$206.0 million for the nine months ended September 30, 1997 and 1996, respectively. The decrease in cash provided by financing activities resulted primarily from the funding obtained for the First American Acquisition and the Augusta Acquisition in 1996 partially offset by the borrowings for the WITN Acquisition and the GulfLink Acquisition, purchase of treasury stock and increased payments on long-term debt in 1997. During the nine months ended September 30,1997, the Company purchased 172,900 shares of Class A Common stock at an average cost of $\$ 19.99$ per share. The Company placed these shares in treasury. During the three months ended September 30, 1997, the Company issued 48,509 shares of Class $A$ Common stock and 1,371 shares of Class B Common stock from treasury to fulfill obligations under its employee benefit plan and long-term incentive plan.

In September 1996, the Company entered into a $\$ 125.0$ million senior credit facility (the "Senior Credit Facility") with KeyBank National Association, NationsBank, N.A. (South), CIBC, Inc., CoreStates Bank, N.A., and the Bank of New York. This agreement included scheduled reductions in the $\$ 125.0$ million credit limit which commenced on March 31, 1997, interest rates based upon a spread over LIBOR and/or Prime, an unused commitment fee of $0.50 \%$ applied to available funds and a maturity date of June 30, 2003. Effective September 17, 1997, the Senior Credit Facility was modified to reinstate the original credit limit of $\$ 125.0$ million, which had been reduced by the scheduled reductions. The modification also reduced the interest rate spread over LIBOR and/or Prime and reduced the fee applied to available funds from 0.50\% to 0.375\%. The modification also extended the maturity date from June 30, 2003 to June 30, 2004. The modification required a one-time fee of $\$ 250,000$. At September 30,1997, the Company had approximately $\$ 60.1$ million outstanding on the Senior credit Facility and the interest rate was based on a spread over LIBOR of $1.75 \%$ and/or Prime.

The Company regularly enters into program contracts for the right to broadcast television programs produced by others and program commitments for the right to broadcast programs in the future. Such programming commitments are generally made to replace expiring or canceled program rights. Payments under such contracts are made in cash or the concession of advertising spots for the program provider to resell, or a combination of both. During the nine months ended September 30,1997, the Company paid $\$ 2.9$ million for such program broadcast rights.

In connection with the First American Acquisition, the Federal Communications Commission (the "FCC") ordered the Company to apply for FCC approval to divest itself of WALB-TV ("WALB") in Albany, Georgia and WJHG-TV ("WJHG") in Panama City, Florida by March 31, 1997 to comply with regulations governing common ownership of television stations with overlapping service areas. The FCC is currently reexamining these regulations, and if it revises them in accordance with the interim policy it has adopted, divestiture of WJHG would not be required. Accordingly, the Company requested and in July of 1997 received an extension of the divestiture deadline with regard to WJHG conditioned upon the outcome of the rulemaking proceedings. It can not be determined when the FCC will complete its rulemaking on this subject. Also in July of 1997, the Company obtained FCC approval to transfer control of WALB to a trust with a view towards the trustee effecting i) a swap of WALB's assets for assets of one or more television stations of comparable value and with comparable broadcast cash flow in a transaction qualifying for deferred capital gains treatment under the "like-kind exchange" provision of Section 1031 of the Internal Revenue Code of 1986 , or ii) a sale of such assets. Under the trust arrangement, the Company relinquished operating control of the station to a trustee while retaining the economic risks and benefits of ownership. If the trustee is required to effect a sale of WALB, the Company would incur a significant gain and related tax liability, the payment of which could have an adverse effect on the Company's ability to acquire comparable assets without incurring additional indebtedness. The FCC has allowed up to six months for the trustee to file an application seeking the agency's approval of a swap or sale. The approval process is expected to take between two and six months.

The Company and its subsidiaries file a consolidated federal income tax return and such state or local tax returns as are required. As of September 30, 1997, the Company anticipates that it will generate taxable operating losses for the foreseeable future.

## Liquidity and Capital Resources (continued)

Management does not believe that inflation in past years has had a significant impact on the Company's results of operations nor is inflation expected to have a significant effect upon the Company's business in the near future.

## PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

11 - Statement re: Computation of Earnings Per Share
27- Financial Data Schedule
(b) Reports on Form 8-K

A report on Form 8-K was filed on August 14, 1997, reporting the purchase of substantially all of the assets of WITN-TV from Raycom Media - U.S., Inc.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GRAY COMMUNICATIONS SYSTEMS, INC
(Registrant)

Date: November 12, 1997 By: /s/William A. Fielder, III
William A. Fielder,
(Chief Financial Officer)

## EXHIBIT 11

STATEMENT RE: COMPUTATION OF EARNINGS PER SHARE


This schedule contains summary financial information extracted from the September 30, 1997 unaudited condensed consolidated financial statements of Gray Communications Systems Inc. and is qualified in its entirety by reference to such financial statements.

1
U.S. DOLLARS

9-MOS
DEC-31-1997
JAN-1-1997
SEP-30-1997
1.000
$0 \quad 1,762,155$
18, 370, 489
1,148, 000
899,716
29,137,237
$63,339,138$
21, 917, 451
347, 033, 975
24, 778, 838
$221,131,553$
0
20,600, 000
64,813,516
7,575,284
347, 033, 975
74,243,833
74,243,833
59,512,728
26,378
99,334
15,785,529
(1, 080, 802)
(79,000)
$(1,001,802)$
${ }_{0} 0$
0
0
$(1,001,802)$
(0.26)
(0.26)

